



# Forex & Treasury Risk Management 20<sup>th</sup> December 2014 Mumbai

# Agenda

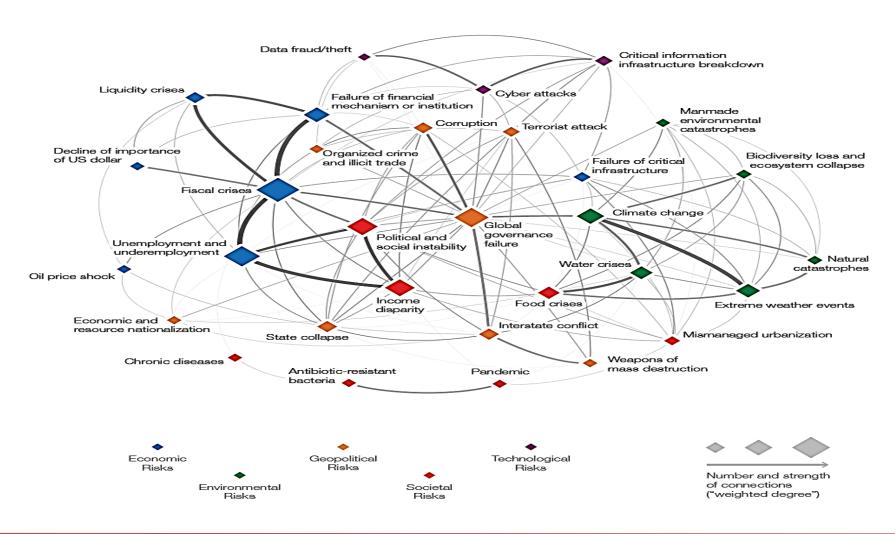




- Forex & Interest Rate Risk
- Concepts of Risk Management
- Systems for Risk Management
- Q & A

## Global Risk Matrix





# Why Risk Management



- •Corporate entities are in the manufacturing business or in the services sector and have International transactions, where they have the need to pay or receive Foreign Exchange.
- •This is the basis of the risk, that needs to be mitigated.
- •The profit from the transaction comes from the underlying business and not from the "exposure".
- •Risk management is the process of trying to secure the "business profit".

# Understanding Risk



Forex and Interest rate fluctuation risk has serious implications for corporate balance sheets, especially during volatile times.

- The lack of importance given to "Risk Management" in this area has seriously impacted many corporate balance sheets.
- The lack of understanding of the procedures to follow in "Risk Management" has also had negative implications for exporters and importers alike.
- Lack of Bank limits, access to information, logic and systems to aid in the process are all debilitating to the health of a corporate.
- The Risk Management Policy is a must for all companies, as directed by the RBI.

# Exchange Rate Risk

- The Foreign Exchange markets are volatile constantly changing based on Market News, Economic Data, Fundamental Data.
- Global Market players participate round the clock.
- If a corporate does not track it's exposure, along with the market movements, it may face severe losses in a volatile market.
- Available tools hedging: Forwards, Futures, Swaps and Options.

## Interest Rate Risk

- Debt is a key component of a firm's capital structure
- Interest rates can fluctuate dramatically in short periods of time
- The interest rates affect the FX rates also and the forward premia improving or diminishing the cost/price of hedge.
- Therefore, a keen eye needs to be kept on the interest rates.

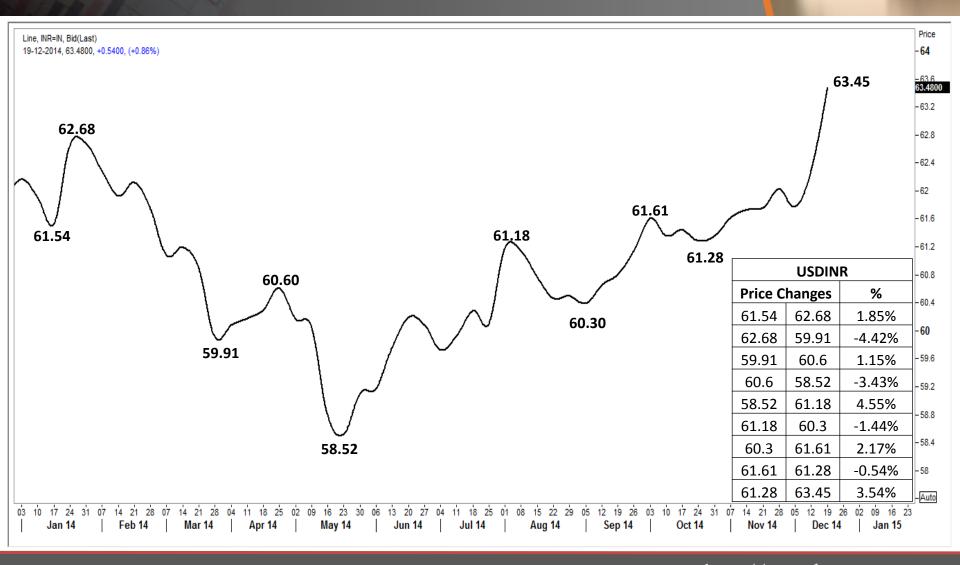


# Commodity Price Risk



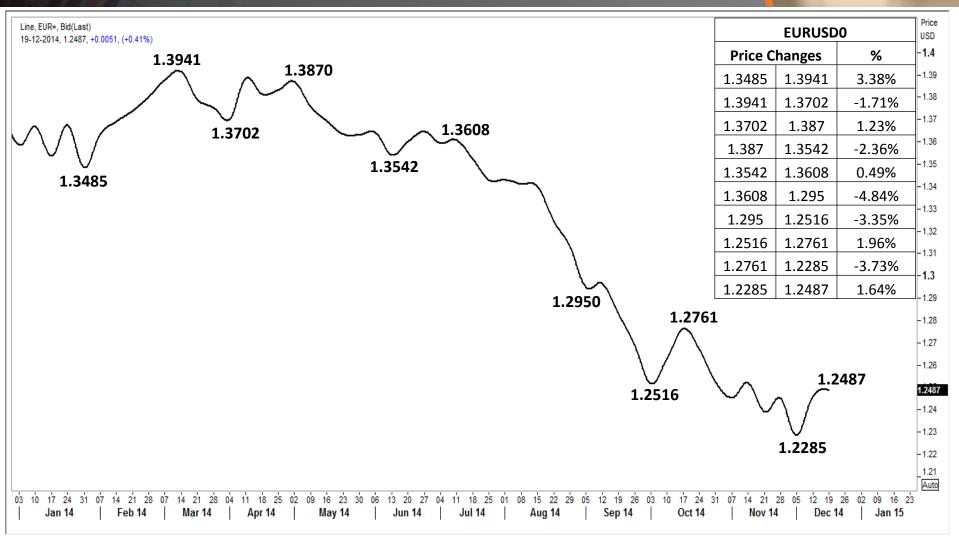
- Most firms face uncertainty in the costs of materials and in the price that will be received when products are sold
- Depending on the commodity, the company may be able to hedge price risk using a variety of tools.
- This allows companies to make better production decisions and reduce the volatility in cash flows
- Available tools (depends on type of commodity): forwards, futures, swaps, and options

## Look at Volatility: USDINR: Last 1 Year



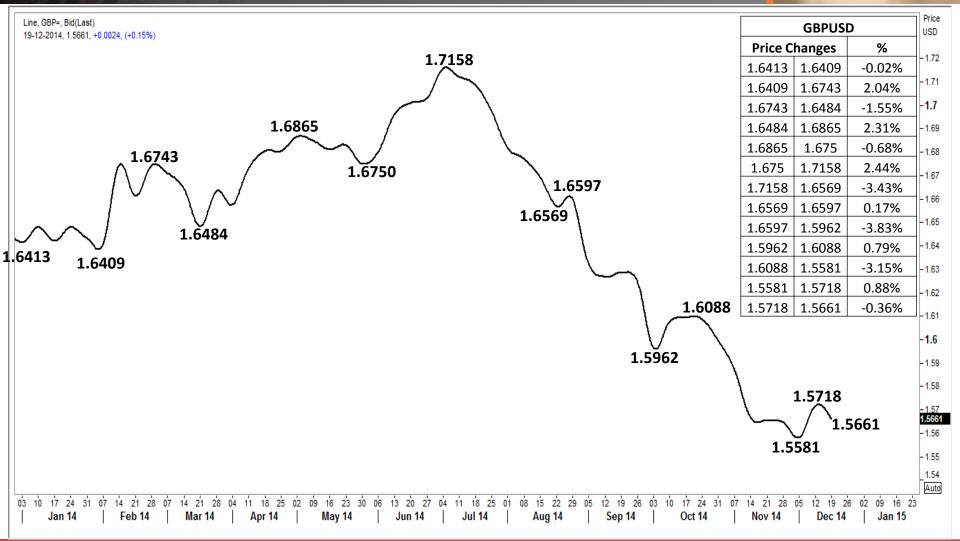
### **EURUSD:** Last 1 Year





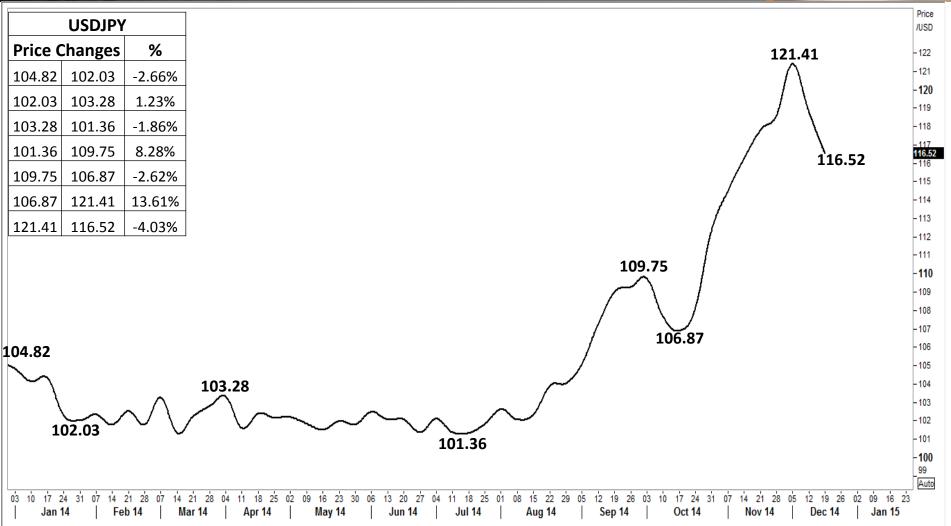
### GBPUSD: Last 1 Year





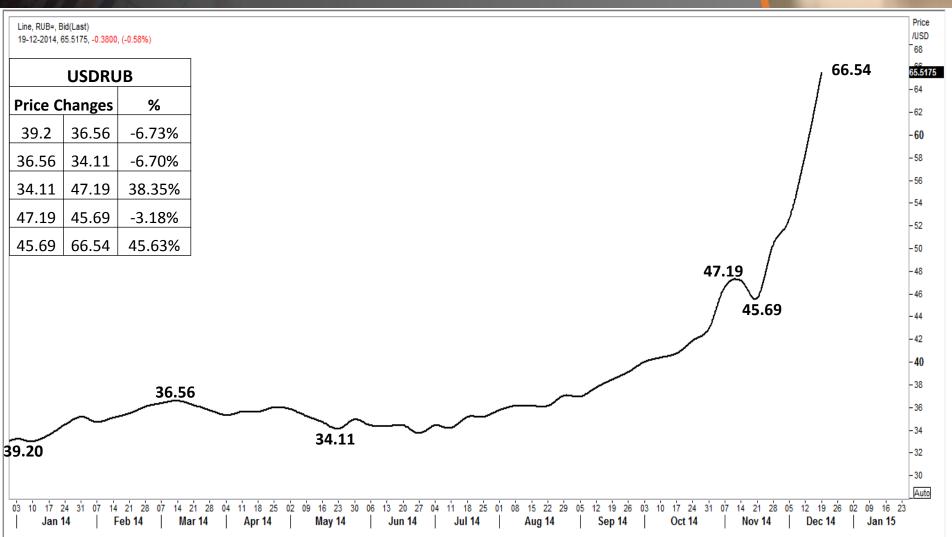
## USDJPY: Last 1 Year





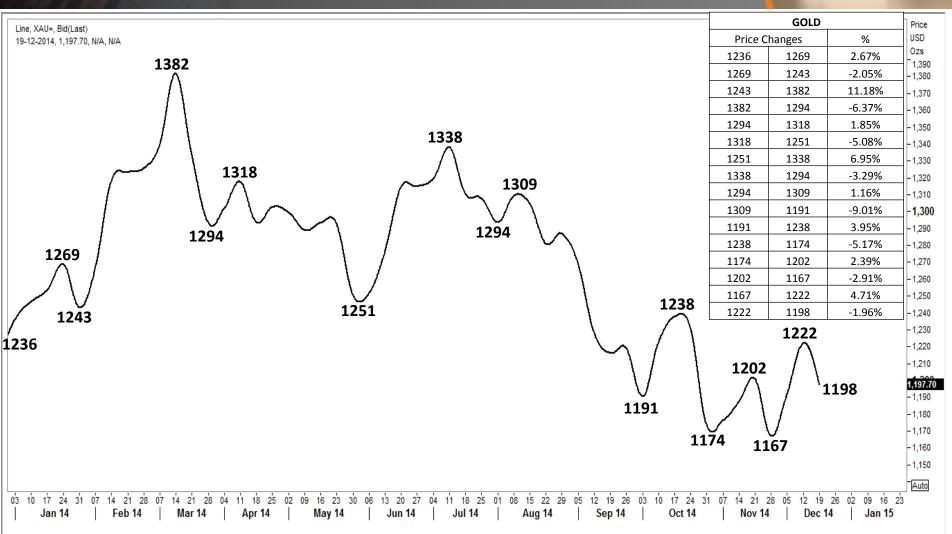
## USDRUB: Last 1 Year





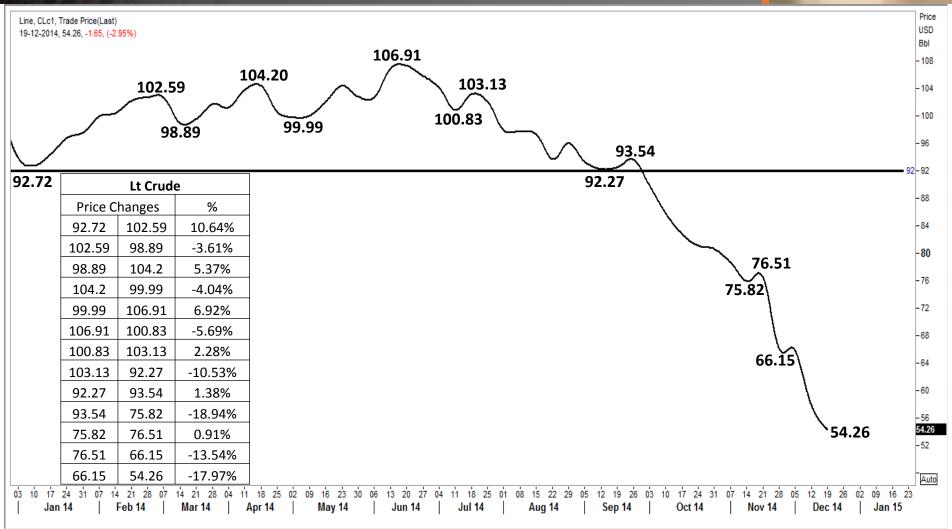
# GOLD: Last 1 Year





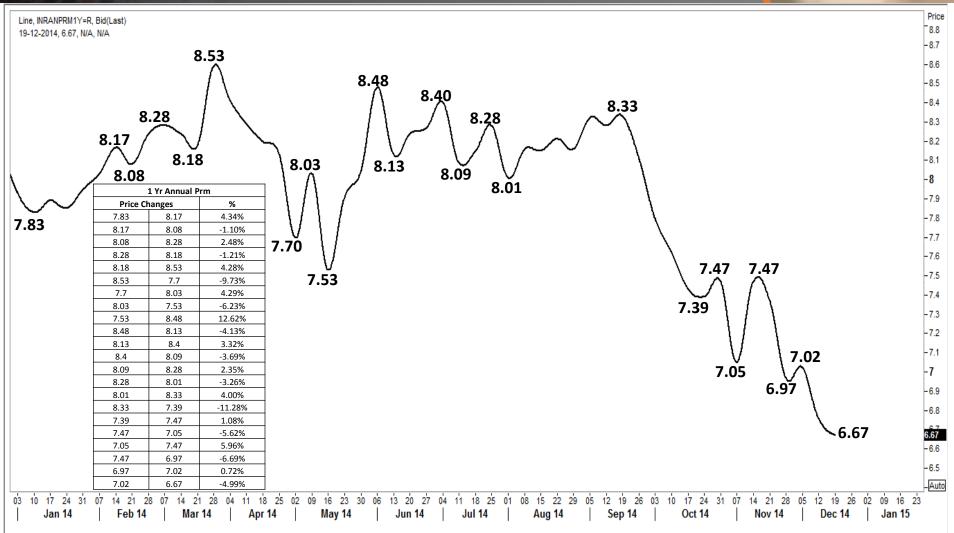
## Crude Oil: Last 1 Year





### 1Yr Forward Prm %: Last 1 Year





# Concept of Risk Management



#### Benchmark:

A corporate having exposure in the FX Market needs to set a benchmark rate for all its import & export transaction or Interest Rate Risk

#### Thresh hold Limit :

A certain percentage level should be kept as a stop loss for adverse movements against the benchmark.

#### Monitoring & Review:

A regular monitoring (weekly and monthly basis) of all the new & existing exposures is required.

#### Views & Risk Management Policy:

Daily, Monthly & Quarterly outlook on Global Markets could help derive accurate hedging strategies and working within the risk management policy works as a safeguard against adverse market conditions.

# Systems for Risk Management



### Methodology: -

- Using benchmark system for all exposures
- Using Core hedge policy
- Pre defined Stop loss & Take Profits
- Clearly defined MIS system which captures the corporate's risk at all times
- · Dedicated person or team for constant monitoring
- Incorporating systems & analysis to ensure timely action for achievement of benchmark levels.
  - e.g. Synchronicity Model.

## Forexserve - Synchronicity Model

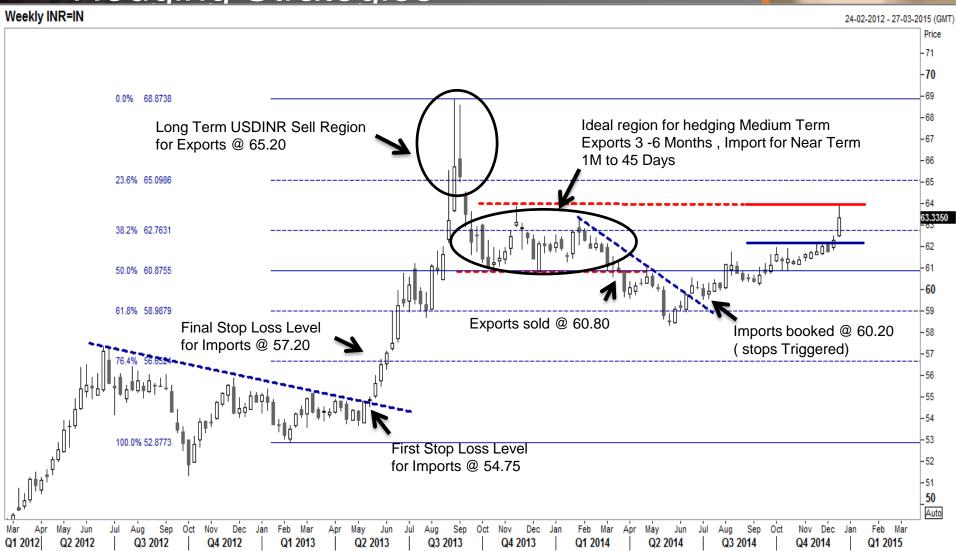


- All asset classes are inter-linked
- Market behavior is thematic in nature.
- The classic cycles of fear & greed inter-space each other.
- LEADS and LAGS
- Relationship between different assets classes

Therefore, using the analytical process, we can hope to have a good understanding well in time of an impending move in the markets and therefore be prepared for it. Having a strategy and being prepared gives the necessary safeguard that a corporate needs in the FX and Treasury markets.

# Understanding Markets for Hedging Strategies







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