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Governing Framework & Basic Principles

- ICAI Framework & IIA IPPF

Definition of Internal Audit

- ICAI
 - Internal audit provides in dependent assurancen the effectiveness of internal controls and risk management processes to enhance governancend achieve organisational objectives.
- IIA
 - Internal auditing is an independent, objective assurance and consulting activity designed to add value and improve an organization's operations. It helps an organization accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.

ICAI

- Preface to the Framework and Standards on Internal Audit
- Framework Governing Internal Audits
- Basic Principles of Internal Audit
- 100 Series: Standards on Key Concepts
 - 110, Nature of Assurance
 - 120, Internal Controls
- 200 Series: Standards on Internal Audit Management
 - 210, Managing the Internal Audit Function
 - 220, Conducting Overall Internal Audit Planning
 - 230, Objectives of Internal Audit
 - 240, Using the Work of an Expert

- 300–400 Series: Standards on the Conduct of Audit Assignments
 - 310, Planning the Internal Audit Assignment
 - 320, Internal Audit Evidence
 - 330, Internal Audit Documentation
 - 350, Review and Supervision of Audit Assignments
 - 360, Communication with Management
 - 370, Reporting Results
 - 390, Monitoring and Reporting of Prior Audit Issues

ICAI

- Standards issued up to July 1, 2013
 - SIA 5, Sampling
 - SIA 6, Analytical Procedures
 - SIA 7, Quality Assurance in Internal Audit
 - SIA 11, Consideration of Fraud in an Internal Audit
 - SIA 13, Enterprise Risk Management
 - SIA 14, Internal Audit in an Information Technology Environment
 - SIA 17, Consideration of Laws and Regulations in an Internal Audit
 - SIA 18, Related Parties

IIA IPPF - Attribute Standards

- 1000 Purpose, Authority, and Responsibility
 - 1010 Recognizing Mandatory Guidance in the Internal Audit Charter
- 1100 Independence and Objectivity
 - 1110 Organizational Independence
 - 1111 Direct Interaction with the Board
 - 1112 Chief Audit Executive Roles Beyond Internal Auditing
 - 1120 Individual Objectivity
 - 1130 Impairment to Independence or Objectivity
- 1200 Proficiency and Due Professional Care
 - 1210 Proficiency
 - 1220 Due Professional Care

- 1230 Continuing Professional Development
- 1300 Quality Assurance and Improvement Program
 - 1310 Requirements of the Quality
 Assurance and Improvement Program
 - 1311 Internal Assessments
 - 1312 External Assessments
 - 1320 Reporting on the Quality Assurance and Improvement Program
 - 1321 Use of "Conforms with the International Standards for the Professional Practice of Internal Auditing"
 - 1322 Disclosure of Nonconformance

IIA IPPF- Performance Standards

2000 – Managing the Internal Audit Activity

- 2010 Planning
- 2020 Communication and Approval
- 2030 Resource Management
- 2040 Policies and Procedures
- 2050 Coordination and Reliance
- 2060 Reporting to Senior Management and the Board
- 2070 External Service Provider and Organizational Responsibility for Internal Auditing

2100 – Nature of Work

- 2110 Governance
- 2120 Risk Management
- 2130 Control

• 2200 – Engagement Planning

- 2201 Planning Considerations
- 2210 Engagement Objectives
- 2220 Engagement Scope
- 2230 Engagement Resource Allocation
- 2240 Engagement Work Program

• 2300 – Performing the Engagement

- 2310 Identifying Information
- 2320 Analysis and Evaluation
- 2330 Documenting Information
- 2340 Engagement Supervision

• 2400 – Communicating Results

- 2410 Criteria for Communicating
- 2420 Quality of Communications
- 2421 Errors and Omissions
- 2430 Use of "Conducted in Conformance with the International Standards for the Professional Practice of Internal Auditing"
- 2431 Engagement Disclosure of Nonconformance
- 2440 Disseminating Results
- 2450 Overall Opinions
- 2500 Monitoring Progress
- 2600 Communicating the Acceptance of Risks

Basic Principles

- Independence
 - Free from undue influence. Independence shall not be only in mind but also in appearance.
 - Internal audit function shall be positioned outside the functions which are subject to internal audit.
- Integrity and objectivity
- Due Professional Care
 - Can internal auditor can take shelter under "to err is human"?
- Confidentiality
- Skills and Competence

- Risk Based Audit
- System and Process Focus
- Participation in Decision Making
 - Avoid passing any judgement or render an opinion on past management decisions
 - Avoid participation in operational decision making
- Sensitive to Multiple Stakeholder Interests
- Quality and Continuous Improvement
 - Ensure factual accuracy of the observations;
 - To validate the accuracy of all findings;

An internal audit charter describes the mission and scope of the internal audit activity (IAA), responsibilities of the IAA, accountability of the chief audit executive, independence of the IAA, and standards followed by the IAA. Which of the following also should be included in the charter?

- A. The purpose of the IAA.
- B. The IAA's right to have unrestricted access to functions, records, personnel, and physical property.
- C. A detailed audit plan or program for the year.
- D. The job specifications and descriptions of the internal audit staff.

Which the following activities should be performed by the internal audit activity to facilitate an effective relationship with the audit committee?

- 1. Periodically report about the accounting standards followed by the organization.
- 2. Provide assurance to the audit committee that its charter, activities, and processes are appropriate.
- 3. Ensure that the role and activities of the internal audit activity are clearly understood and responsive to the needs of the audit committee.
- 4. Maintain open and effective communications with the audit committee.
- A. 1 and 2 only
- B. 3 and 4 only
- C. 1, 3, and 4 only
- D. 2, 3, and 4 only

A chief audit executive (CAE) learns that the brother-in-law of a senior auditor who audits the procurement process was hired as the head of the procurement department six months prior. Which of the following is the most appropriate action for the CAE to take?

- A. The CAE should not interfere because there is no evidence that a conflict of interest has occurred.
- B. The CAE should remind the senior auditor of his obligation to be objective and impartial.
- C. The CAE should change the senior auditor's assignment and take corrective action for the auditor's failure to disclose the conflict of interest.
- D. The CAE should require the senior auditor to disclose the relationship in writing before continuing his responsibility for monitoring procurement.

The chief audit executive (CAE) of a mid-sized pharmaceutical organization has operational responsibility for the regulatory compliance function. The audit committee requests an assessment of regulatory compliance. According to IIA guidance, which of the following is the CAE's best course of action?

- A. Have a proficient internal audit staff member perform the assessment and disclose the impairment in the audit report and to the board.
- B. Have a regulatory compliance staff member perform a self-assessment, to be reviewed by a proficient internal auditor.
- C. Have a proficient internal audit staff member perform the audit and report the results of the assessment directly to senior management and the board.
- D. Contract with a third-party entity or external auditor to complete the assessment and report the results to senior management and the board.

A primary purpose of evaluating the adequacy of an organization's risk management, control, and governance processes is to determine if it:

- A. Was designed to ensure compliance with policies, plans, procedures, laws, and regulations.
- B. Provides reasonable assurance that the organization's objectives will be met.
- C. Mitigates inherent risk.
- D. Assures the reliability and integrity of information used by management.

Management of Internal Audit Function

- SIA 210 / IIA Standard 2000

SIA 210 - Managing The Internal Audit Function

- The achievement of overall objectives of internal audit (as outlined in the Internal Audit Charter or Engagement Letter).
- Resourcing Plan: Adequate skilled resources and expertise are in place and deployed well, to provide the required level of assurance.
- Internal Audit Process: Internal audit assignments are undertaken in a systematic, disciplined and professional manner.
- Quality Assurance and Improvement Plan (QAIP): Quality of the work performed forms a sound basis for reporting and is supported by <u>evidence</u> and <u>documentation</u>.
- Work is conducted in conformance with the Standards on Internal Audit and other related pronouncements issued by the ICAI.

2000 – Managing the Internal Audit Activity

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Ensure it adds value

• 2010 – Planning

 Establish a risk-based plan to determine the priorities of the internal audit activity, consistent with the organization's goals

2020 – Communication and Approval

• Communicate plans and resource requirements, including significant interim changes, to senior management and the board for review and approval. Must also communicate the impact of resource limitations.

• 2030 – Resource Management

Resources are appropriate, sufficient, and effectively deployed to achieve the approved plan.

2040 – Policies and Procedures

Must establish policies and procedures to guide

2000 – Managing the Internal Audit Activity

2050 – Coordination and Reliance

 Share information, coordinate activities, and consider relying upon the work of other internal and external assurance and consulting service providers to ensure proper coverage and minimize duplication of efforts.

2060 – Reporting to Senior Management and the Board

• Report periodically to senior management and the board on the <u>internal audit activity's</u> <u>purpose</u>, <u>authority</u>, <u>responsibility</u>, <u>and performance relative to its plan</u> and on its conformance with the Code of Ethics and the Standards. <u>Reporting must also include significant risk and control issues</u>, <u>including fraud risks</u>, <u>governance issues</u>, <u>and other matters that require the attention</u> of senior management and/or the board.

2070 – External Service Provider and Organizational Responsibility for Internal Auditing

 When an external service provider serves as the internal audit activity, the provider must make the organization aware that the organization has the responsibility for maintaining an effective internal audit activity.



What did I discuss that you want to know more about?

What did I not cover that you would like to know?



My Blogs and Post

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